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Get more responses by understanding your recipient's personality.

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Intro

# I was struggling

## THE EMAIL STRUGGLE

I sat at my desk, frustratingly tapping my pen. It was July 2012 and I was 6 months into my first sales job, a business development role at a printing company in New York City. It was a typical sales gig: I spent my days at my desk, chiseling away at my long list of leads, firing off cold emails into the abyss, praying that one - just one - would get back to me with a nice, fat order of spiral notebooks.

After months of grinding, waiting for that big break, I was exhausted. Outbound sales will do that to you, and every hugely successful rep will tell you horror stories of the doldrums they needed to sail through. At times, I felt like giving up. At other times, I caught myself getting excited by "out of office" replies; they were better than nothing.



This struggle was certainly not due to lack of effort. A couple of days prior, I spent hours writing, scrapping, rewriting, editing, and ultimately finalizing what I thought was a solid outreach template that clearly pitched our printing services in an exciting way to potential customers. It was my carefully constructed, meticulously worded masterpiece. I eagerly sent it to a couple hundred prospects, hoping that this time, I'd get a solid response.

#### Radio silence.

Hours turned into days, and alone I sat at my desk, without the slightest acknowledgement. I barely got a "No, thank you," or a "please unsubscribe me from your list." I felt like I was walking through one of those bad dreams where you try talking, but nobody can hear you. I questioned everything... Was I that much worse than the guy who sat next to me ringing his celebratory gong three times a day? Was I not as smart as I thought I was? Did people simply not like me? How could I fail to reach even one person for a serious conversation, let alone convince them to pay me? As far as jobs go for 22-year-olds, this seemed pretty cushy. I had a salary, health insurance, and air conditioning. I wasn't out with my dad in my high school summer job, hauling rocks around a construction site in the hot sun. I kept reminding myself, "you'll figure this out." But the more I failed to do the one thing I was paid for - communicate - the worse I felt. Visibly failing at your job can throw you into a special level of emotional turmoil; one that makes you crave a simpler life with lower expectations. When it happens in a sales or another revenue-generating role, you get to watch your fears play out in real time as you languish at the bottom of your team's digital leaderboard. Oh, how that screen made me long for a big pile of rocks to win back some dignity.

## At the time, I felt hopelessly alone.

I didn't know that there were hundreds of thousands of professionals in communicationfocused roles similar to mine, like sales, recruiting, consulting and management, feeling the same frustration. And many of them were far more experienced than I was.

Many of our jobs revolve around email communication, whether you're a manager at a major corporation, a salesperson at a small company, or a freelancer trying to find work—



we all need to reach out to people and our success relies on receiving a reply. But according to the research organization TOPO, it takes an average sales representative 18 communications to connect with one buyer and 4 emails to get one recipient to even open one of them. That's a lot of wasted time.

### Why is it so hard to get responses?

With the rise of online communication, sites like LinkedIn, Facebook, Google, etc. have made it much easier to reach out to people. But this ease also creates a major problem: oversaturation. As people grow more and more overwhelmed by the sheer amount of messages they receive, they become more likely to ignore the information they deem insignificant



# How do we break through the noise?

We all have the tendency to assume that everyone else wants to communicate in the same way we do. Real-world experience and listening intentionally to others teaches us that this couldn't be further from the truth. People have very different backgrounds, feelings, thoughts, beliefs, and communication preferences, making it nearly impossible to communicate effectively without consideration for others' style. Rather than ignorantly addressing someone in the way WE want, we need to learn to communicate the way THEY want. In a nutshell, we need to communicate with empathy.

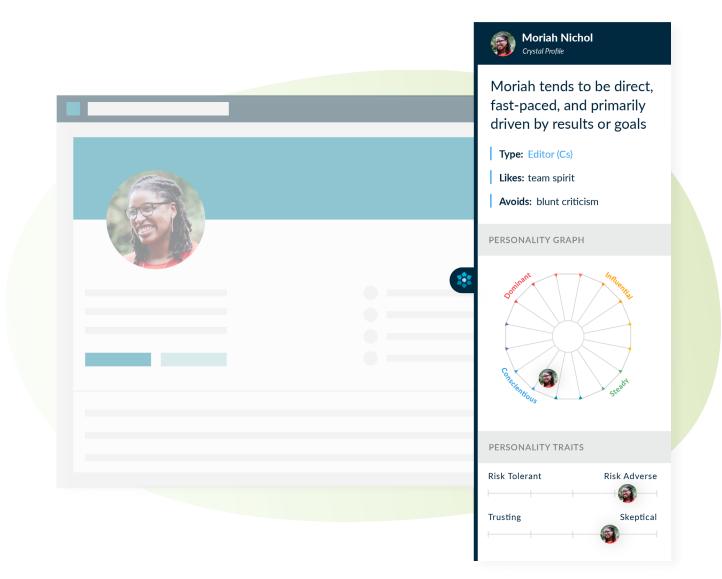
In order to communicate with empathy, we need to understand our recipient's personality. Section 1

# Understanding Personality

## **UNDERSTANDING PERSONALITY**

Historically, the only way you'd be able to fully understand someone's personality is by either getting to know them really well, which takes time and patience, or having them take a personality test. Both of these approaches require that you have an established relationship with the person. In the world of outreach communication, we are often trying to connect with new people, so those approaches don't work for us.

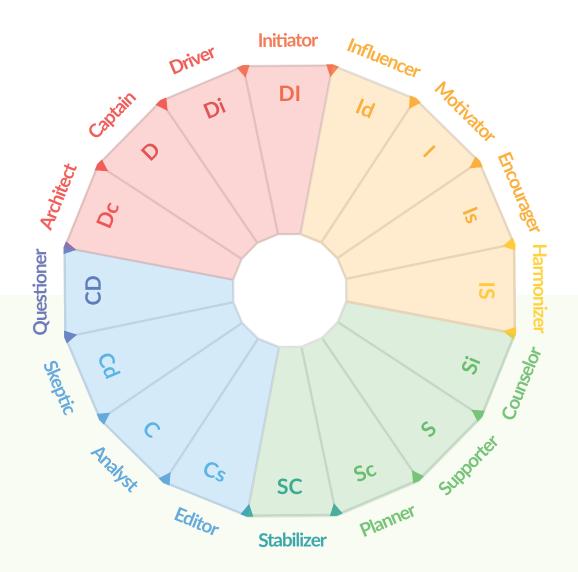
The good news is that there is a new technology that unlocks another way to learn about someone's personality - Personality AI. We wrote about this in detail in another ebook titled, very originally, *Personality AI* (which you can download free on Crystal's website). This new technology analyzes publicly available information on websites like LinkedIn to predict someone's personality using artificial intelligence and machine learning.



We built our product, Crystal, to harness this technology and enable anyone to identify personalities online to improve their communication and build stronger relationships based on empathy.

Without getting too technical, when Crystal's AI predicts personality, it uses a framework called DISC to classify personalities into a few categories that we refer to as D (dominant), I (imaginative), S (stabilizing), and C (conscientious). Each of us has a primary DISC type in one of these categories and sometimes a secondary DISC type in another. To keep things simple, we separate these categories into easy-to-remember labels called Archetypes.

You can see them all on this graphic called the Personality Map:



## Below is a breakdown of common personality traits within each of the categories in DISC.

#### **D Personality Types:** Captains, Drivers, Initiators, Architects

- Motivated by control over the future and personal authority
- Tend to prefer instant, concrete results and having an advantage over competition
- Communicate clearly and succinctly

#### I Personality Types: Influencer, Motivator, Encourager, Harmonizer

- Motivated by innovative, unique, creative ideas and excited by the future
- Tend to prefer building new relationships and experiences
- Communicate in a casual, expressive way

#### **S Personality Types:** Counselor, Supporter, Planner, Stabilizer

- Motivated by peace, safety, and others' wellbeing
- Tend to prefer security, reliability, and trust
- Communicate in a friendly and genuine way

#### **C Personality Types:** Editor, Analyst, Skeptic, Questioner

- - Motivated by logic, information, and problem solving
  - Tend to prefer accurate information and quality solutions (quality over quantity)
  - Communicate in a business-like, fact-based way

These differences are extremely important to understand for your approach in every conversation with a customer or prospect. For example, someone who is a warm, people-oriented Supporter (S) is less likely to engage in a discussion about facts and data. They'd usually prefer to engage in a more personal, get-to-know-you conversation. An Analyst (C), on the other hand, tends to enjoy learning more about specific, concrete information.

By identifying someone's personality type, we can learn how to best communicate with them, especially in written forms such as email.

### Email Styles for Each Personality Type

Because each of the four DISC personality types tends to communicate differently, there are some key aspects to follow and avoid when emailing.



When emailing more dominant *D-types*, you should have a clear, concise subject and body. *D-types* prefer more formal, but brief emails in which they are called to an immediate action. Be careful not to include a surplus of detail or open-ended questions.



*I-types* are enthusiastic and energetic, preferring interesting visual aids over lengthy, informational blurbs. When emailing *I-types*, maintain an enthusiastic, casual, optimistic tone. Avoid being too serious or focusing on facts and figures.



*S-types* love to build personal connections; do this by discussing shared interests. It's important not to skip pleasantries with *S-types*. Be consistent in using a kind, encouraging tone and try not to be forceful or overly direct.



*C-types* dislike unnecessary pleasantries; they value specific, concrete information, instead. Take the time to understand their reasoning for decisions by asking them questions, but do not skip over important information or involve emotion.

Section 4

# Writing the Perfect Email

## WRITING THE PERFECT EMAIL

When formulating an email, it's most important to consider three factors: What do they want? Why do they want it? How do they want to interact? Though understanding all three aspects of the interaction sounds difficult, Personality AI makes it easier than ever to effectively appeal to others, even in a form as brief and usually impersonal as email.

### **Subject**

The subject line is arguably one of the most important parts of an email. It's your chance to make a sparkling first impression within the mountainous pile of uninteresting jargon that is the modern buyer's inbox.

😑 M Gmail	+
Meeting Next Week	







For more direct, **D-types**, focus on an enticing, straight-tothe-point message.

Enthusiastic *I-types* need to be drawn in by a quick message about creative, new ideas.

Warm, **S-types** usually prefer something more subtle and friendly.



Information-seeking **C-types** are likely to crave an interesting fact, as long as it is later supported with data.

DISC TYPE	SUBJECT EXAMPLE
<b>D Personality Types</b>	- Meeting next week
Types: Captains, Drivers,	- How [Company] will fit your strategy
Initiators, Architects	- Cost overview
<b>I Personality Types</b>	- New product to help leaders communicate
Types: Influencer, Motivator,	- Let's set up a time to talk
Encourager, Harmonizer	- Great to meet you
<b>S Personality Types</b>	- Something to consider
Types: Counselor, Supporter,	- More about [Company]
Planner, Stabilizer	- Discussing the next steps
<b>C Personality Types</b>	- Working out the specifics
Types: Editor, Analyst, Skeptic,	- [Company]: features, benefits, and cost
Questioner	- Meeting next week to discuss [subject]

## Greeting

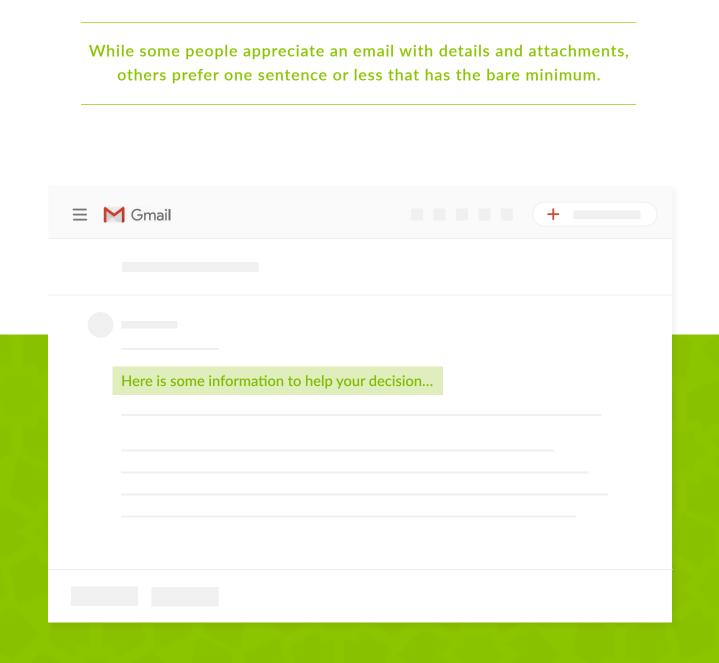
Personalities also respond differently to specific greeting types. Direct, straightforward D and C-types tend to prefer an email that skips pleasantries and quickly addresses the point. However, sociable, relationship-oriented I and S-types tend to prefer more personal introductions. This small adjustment can have a surprising impact on how the recipient thinks about the rest of your message.

DISC TYPE	GREETING EXAMPLE	😑 M Gmail
<b>D Personality Types</b> Types: Captains, Drivers, Initiators, Architects	[Name],	
, 		
<b>I Personality Types</b> Types: Influencer, Motivator, Encourager, Harmonizer	Hey [Name]!	Hey Jin!
		-
<b>S Personality Types</b> Types: Counselor, Supporter,	Hi [Name],	
Planner, Stabilizer		
C Personality Types		
Types: Editor, Analyst, Skeptic, Questioner	Hello [Name],	

## Body

Personally, there's not much I dislike more than a lengthy, data-filled email discussing case studies and surveys for a service that I'm not even sure I need. As an Influencer (I), it doesn't move me or inspire me. It looks more like homework that I did not ask for.

However, for my friend Anna, who is an Analyst (C), longer emails focused on data and details are likely to be more effective.



	D	S
	brief, efficient emails	casual tone
С	formal tone	longer, trust building emails

Personalities near the top of the Personality Map, D-types and I-types, tend to value brief, effective emails; however, those near the bottom of the map, C-types and S-types, prefer longer emails that establish trust.

In a similar vein, types toward the right of the Personality Map, I-types and S-types, tend to prefer a more casual tone, while on the left side, D-types and C-types enjoy more formal, business-like language.

DISC TYPE	BODY EXAMPLE
<b>D Personality Types</b> Types: Captains, Drivers, Initiators, Architects	<ul> <li>Here's what I'm hoping to achieve</li> <li>This will fit into your overall goals by</li> <li>I'll get right to the point</li> <li>Here's what to expect</li> </ul>
<b>I Personality Types</b> Types: Influencer, Motivator, Encourager, Harmonizer	<ul> <li>Lots of people love this feature</li> <li>I'm excited about</li> <li>How would you feel about</li> <li>Here's an example</li> </ul>
<b>S Personality Types</b> Types: Counselor, Supporter, Planner, Stabilizer	<ul> <li>Ask me anything along the way</li> <li>I hope you're doing well</li> <li>Here's how it's helped others in the past</li> <li>I can help you through the process</li> </ul>
<b>C Personality Types</b> Types: Editor, Analyst, Skeptic, Questioner	<ul> <li>Here are the steps involved</li> <li>The main points of value are</li> <li>Here is some information to help your decision</li> <li>I'm curious to know what you think about</li> </ul>

### Call to action

The call to action is the driving force in an email. This is where you can make a request of the recipient and entice them to reply. What are you trying to accomplish? What can the recipient do to help?



**D-types** usually want direct, clear communication, whether in a question or request.



*I-types* are likely to respond well to more personal language.



**S-types** tend to be driven by a care for others and usually appreciate being asked about themselves.



**C-types** generally like be given specific information and an opportunity to ask questions.

can	help	you	throug	h the	process.

M Gmail

Ξ

## Call to action (cont'd)

By asking the reader a question or giving them a direction, you're helping to ensure a response. Below is a breakdown of how each personality types prefer calls to action in an email.

DISC TYPE	CTA EXAMPLE	WHY
<b>D Personality Types</b> Types: Captains, Drivers, Initiators, Architects	- Are you available at 2 pm to discuss? - Let me know what you think. - Does this work for you?	D-types value direct, concise communication.
<b>I Personality Types</b> Types: Influencer, Motivator, Encourager, Harmonizer	<ul> <li>Lots of people love this feature</li> <li>I'm excited about</li> <li>How would you feel about</li> <li>Here's an example</li> </ul>	I-types prefer more personal language and are likely to process their thoughts out loud.
<b>S Personality Types</b> Types: Counselor, Supporter, Planner, Stabilizer	<ul> <li>Ask me anything along the way</li> <li>I hope you're doing well</li> <li>Here's how it's helped others in the past</li> <li>I can help you through the process</li> </ul>	S-types are driven by care for others. They appreciate when others show them care by asking more personal questions.
<b>C Personality Types</b> Types: Editor, Analyst, Skeptic, Questioner	<ul> <li>Here are the steps involved</li> <li>The main points of value are</li> <li>Here is some information to help your decision</li> <li>I'm curious to know what you think about</li> </ul>	C-types are likely to ask questions. They also like specifics, so a "10 minute meeting" is less daunting than one with no presented end time.

## Closing

While the closing is less important than the other aspects of the email, different personalities are likely to appreciate specific ways of ending. Those on the left side of the Personality Map are likely to prefer a more succinct, business-like conclusion, while those on the right generally like one with more personality and connection.

😑 M Gmail	+
Thanks and I look forward to speaking!	

DISC TYPE	CLOSING EXAMPLE
<b>D Personality Types</b> Types: Captains, Drivers, Initiators, Architects	Skip pleasantries
<b>I Personality Types</b> Types: Influencer, Motivator, Encourager, Harmonizer	Thanks and I look forward to speaking!
<b>S Personality Types</b> Types: Counselor, Supporter, Planner, Stabilizer	Talk to you soon
<b>C Personality Types</b> Types: Editor, Analyst, Skeptic, Questioner	Thank you

### What not to do

To help illustrate some of the issues with a basic email that lacks personalization, here's an example of one of the dozens we receive every day.

Saas application anal	lytics
Drew,	
. –	s like Crystal are using 200+ different SaaS applications to sup- workflows but are unable to scale a single source of data truth ss.
leveraging insights f	ics platform was built with the understanding that companies are from dozens of sources. As a result, it is designed to support a emanding real-time data insights more than ever.
nance, [COMPANY]	ervice data exploration with our modeling layer to ensure gover- is uniquely positioned to scale data-driven workflows across ting or experiencing growth in data demands.
lf not you, who migh	ht be the right person at Crystal to speak with about this?
[OMITTED]-Busines	ss Development

Unfortunately, this email lost me at the subject line. The writer doesn't address :

#### WHAT I want,

WHY I want it, or
HOW I'd like to be addressed.

#### As an Influencer (Id)...



#### What do I want from a company like this?

Something new and innovative. What do they have to offer that is exciting and different from others like them?



#### Why do I want it?

Well, for starters, it'd be fun to be a part of something unique and fresh. Modern ideas excite me and drive me to participate.



#### How would I like to be addressed?

I'd like for someone to write to me in a casual, more relaxed tone. Anything creative or original they have to offer in their original email is lost in the dense language.



#### The formality leaves me unamused, unenthused, and uninterested.

While this email may have worked for a more fact-interested Analyst (C), the salesperson lost me at the start. In this technologically advanced but oversaturated world, we are likely to skip over anything that we don't find valuable—we simply don't have the time or patience for it.

## What to do

Let's revisit and rewrite this email, since we understand what might appeal to me as an I-type:

New, innovative solutions!		
Hey Drew!		
We help efficiently gather data insig develop a smooth, clean workflow.	hts, making it easier for growing companies to	
	s the most: when Crystal expands, you'll be able e easily across the whole company, eliminating	
We're working on a few cool new p	ojects now that I'd love to tell you more about.	
Would you like to hear more?		
Thanks, [OMITTED ]- Business Developmen	t	

Because this email is more concise, casual, and focused on addressing how it will help me, I immediately feel more connected. I'm curious about the new projects, interested in streamlining workflow, and intrigued by communicating more easily. While this style won't work for everyone this company may be interested in reaching, it is engaging for myself and others who are similar, and is likely to start a conversation.

Section 3

# Don't Start from Scratch

## **DON'T START FROM SCRATCH**

Of course, humans are complex and diverse, so personality types cannot provide the answer to every communication challenge. However, if being in sales feels like you're lost in the forest every day, a personality model gives you a map so you at least know the lay of the land. Personality AI tools like Crystal are more like a GPS, giving you your location on the map in real-time, and delivering smart, automated instructions for where to go next.

Every conversation you encounter will be different, and sometimes you will not have much time to prepare. To help with this problem, we have developed a feature in Crystal called the Conversation Coach, which gives you scenario-specific advice for writing to your colleagues, clients, and potential customers. Rather than flying blind, it is like having an expert sitting next to you, telling you the best subject, greeting, body, and call to action for your email.

		Moriah Nichol         Crystal Prof           CONVERSATION COACH         CONVERSATION COACH
😑 M Gmail		I need to
E Gmail		Email Moriah
+		So I can
		Make a sales pitch
		🔹 Say This
		What is driving your decision?
		Here's the bottom line
		We can move quickly to
		Subject
		Information about Crystal
		Greeting
		Moriah,

Whether you need to build personal rapport, request meeting times, negotiate, collaborate, or pitch a sale, you can start guessing less and sending emails with more confidence. Outreach professionals from the front lines all the way up to the C-suite can use these powerful new tools to be more effective in every conversation.

Though I've moved on from my sales job in New York, communication has never been more important for my career. I built the first version of Crystal as a way to overcome my own ignorance, and as it has developed into a powerful Personality AI platform, it has come to my rescue and prevented me from shooting myself in the foot on multiple occasions. Now, I am obviously the world's biggest and most biased cheerleader for Crystal, so you shouldn't take my word for it.

Add the Chrome Extension today and try using personality insights for free; you'll notice the difference in your first few responses.



# Build out psychographic personas

Thousands of professionals globally use Crystal to build personality-based customer personas and adapt their messaging to be more persuasive.



# TRY IT TODAY

Click to learn more

### **UPGRADE TO PREMIUM**